

A/B, 2, 10/68

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PROPOSED PLAN FOR IMPLEMENTATION

Activity #1

Study of Alien

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1. As soon as possible we shall begin to assemble, review and assimilate the available information relating to the culture and social structure of the [redacted] people to provide us with the necessary background and knowledge for dealing with the alien [redacted] with whom we shall work. We shall try to identify those social psychological forces and cultural patterns which are being utilized by the [redacted] Communists and which represent their strength. We shall also try to identify those forces which are being combatted by the [redacted] Communists and which represent their potential weakness.

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In order to do this we need access to all relevant information on these subjects possessed by the Agency including the services of knowledgeable Agency specialists. We also intend to draw upon other sources of information such as cultural anthropologists, sociological and anthropological study groups, (e.g., the [redacted] and the [redacted] at [redacted] and persons having special knowledge of the [redacted] people by virtue of birth, residence or experience. We have access to and shall exploit scientists interested in these fields, some of whom have worked in our Department in the past. We shall use them as consultants or full time participants as required. We shall expand our contacts into every field which represents a potential of information pertinent to our needs.

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2. As this information is assimilated by our staff, it will be used as a basis for a general understanding of the attitudes, behavior patterns, customs, values and motivations common to the [redacted] people and therefore also common to the group of [redacted] aliens whom we shall study individually. This general study of [redacted] culture and social structure will be a continuing activity of the [redacted] but its primary purpose will be the psychological assessment of individual [redacted] aliens.

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3. In order to effect this activity, the [redacted] will undertake an overt scientific study of the "ecological aspects of disease" in a group of "displaced" [redacted] -- a group which is considered [redacted]

to be "under stress" because of their present situation and therefore represents a legitimate group for open study by scientists normally interested in the relation between life situation and disease. This projected study of alien [redacted] would be considered a normal research activity on our part because there is presently underway a study of a group of [redacted] immigrants. We will submit a Bill of Particulars to the Agency giving the Requirements for selecting such individuals whom we wish to study. We will require help in locating these [redacted] aliens and will rely on the services of the [redacted] in procuring desirable candidates. As these candidates become available, and as a part of the interviewing procedures, they will be asked to cooperate in an assessment of their "mental and physical health" and the effect which their experiences have had upon them. This will involve a number of intensive psychiatric interviews and the application of psychological and physical tests.

4. From this survey we hope to identify some agent candidates of high potential. These persons will be given an opportunity "to participate in further activities of the [redacted]" In order to enable them to do so, some of them will be given short "fellowships" providing a better income than that which the subjects were receiving; they will be asked to perform duties consistent with their abilities and training, and will be treated with dignity, respect and kindly understanding. At the same time, they will be asked to participate in further intensive interviews and psychological tests. They will also be exposed to testing and "stress producing" situations both in the laboratory and in daily life. The effect of this will be to uncover their personality patterns, past conditioning and present motivations and provide us with an indication of their probable future performance in various situations. Through this intensive testing we will develop a thorough knowledge of our Subjects and hope to find some persons, who by virtue of their background and conditioning have the personality and character of good high-level long range agents (see Activity #1), and who also can be expected to find the philosophy and practices of the [redacted] Communists strongly opposed to some of their basic drives and motivations. We will further extend the period of "Fellowship" to such subjects and will utilize the methods and information developed under activity #3 (q.v.) to play upon the known psychological forces at work within these people in order to make them receptive to recruitment by our intelligence service.
5. The recruitment of these individuals will be carried out by Agency personnel not associated with the [redacted] but the

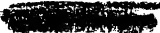


approach to these Subjects and their subsequent management as intelligence agents will be guided by our knowledge of each agent's personality and character structure with full recognition of his areas of susceptibility, strengths and weaknesses. We, therefore, expect that selected Case Officers, who will be assigned to the recruitment, development, and management of agents processed through this program, will participate in the and receive instruction in those methods pertinent to their assigned operational duties.

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6. These intelligence agents, once recruited, will be given the advantage of all of our technical knowledge and methods which will assist them to withstand the "interrogation," "brainwashing" and counter espionage activities to which they will be exposed once they return to Communist [REDACTED] (See Activities #2 and #3).
7. Contingent upon the availability of a cleared staff and a secure and adequate facility, we are prepared to initiate the interview and assessment of alien [REDACTED] candidates and the selection of those for our "Fellowships." The initial survey of interviews and testing will occupy only a few days of each candidate's time. This survey program will be a continuing activity of our [REDACTED] [REDACTED] As satisfactory candidates are uncovered, they will be offered initial "Fellowships" of 3 to 6 months' duration; extensions will be for 3 to 6 month intervals. Candidates who have met all requirements should be ready for recruitment as intelligence agents in approximately 9 months to 1 year after initial contact with the [REDACTED]
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Activity #2

Effects of Chemical Agents on Bodily Functions, Irritation, Attitude, Etc.

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1. Our laboratory at the [REDACTED] is already set up for psychological, neurological and pharmacological studies on humans. Such studies are being carried on at this time using patients as subjects. All patients referred to are unwitting of real interest on our part. Such patient-subjects will be available for these studies made by the [REDACTED] under Activity #2 [REDACTED] which will not involve harm to the subjects. A staff of neurologists, neurosurgeons, psychiatrists, and psychologists is available and ready to be assigned to those investigations as soon as security clearance is granted.
- H-B/B

- 5-
2. Because studies of the effects of drugs and brain damage, etc., in humans have been limited by lack of understanding of the highest integrative functions of the brain as well as by lack of definitive methods of testing these functions, the study of the mechanisms involved in thought, emotion, behavior conditioning and memory will be the overt aspect of this activity as well as an integral part of the covert study. In developing the methods for use in this study we intend to draw upon all the open resources of neurology and psychology to which we have wide access. We are already engaged in canvassing major centers of research for young scientists of the highest caliber who can be assigned to the task of developing new methods of studying brain function.
 3. We also require access to all of the accumulated information of the Agency in this field. We wish to begin to review the ARTICHOKE program as soon as possible.
 4. We are now setting up a battery of the best of the known testing procedures for these higher brain functions and have assigned members of our staff to begin the investigation of persons with normal brains, persons with psychological disorders and various forms of brain damage, and persons under the influence of openly available drugs affecting brain function.
 5. Potentially useful social drugs (and various brain damaging procedures) will be similarly tested in order to ascertain their fundamental effect upon brain function and upon the subject's mood, thought, behavior conditioning, memory and speech mechanisms. As these drugs are investigated, a concurrent search for antidotes or counter measures will be conducted. Where any of these studies involve potential harm to the subject, we expect the Agency to make available suitable subjects and a proper place for the performance of necessary experiments.
 6. When drugs, after initial study appear to have useful potentialities for offensive and/or defensive intelligence operations, we shall test them by laboratory experiments designed to reproduce the actual operational situations in which they will be used. In designing and executing these experiments we expect to have the advice and assistance of qualified Agency personnel. We will also help design and participate in field trials of these drugs.
 7. As new information is accumulated about the fundamental action of drugs upon the brain, we hope to be able to make valuable suggestions regarding the development of new drugs and new uses for presently known drugs applicable to the offensive and defensive aspects of intelligence operations.
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Activity #3

Other Factors Affecting Behavior, Mentation,
Attitude, etc.

1. This activity is primarily concerned with the problems of how a man can be made to think, "feel" and behave according to the wishes of other men, and, conversely, how a man can avoid being influenced in this manner. The many known processes by which this may be effected can be divided arbitrarily into two categories: (A) the cultural and social processes (e.g., customs, education, military training, parental training in childhood) which operate on men in groups as well as singly, and (B) the "special procedures" (e.g., psychotherapy, "salesmanship," deprivations, coercion, torture and hypnosis) which are directed at individuals. Both types of process are pertinent to intelligence operations, but the "social and cultural" processes are more relevant to indoctrination and motivation, while the "special procedures" are more relevant to subversion, seduction and interrogation.
2. The primary mental processes which take place in response to all of these methods of changing human behavior are probably the same. We plan to assemble, collate and review all the pertinent information relevant to this subject. This will require a broad consideration of many fields of human activity on a long term and continuing basis. As an initial effort we intend to utilize [REDACTED] chief consultant in designing this project. As basic information is assimilated by our staff, we shall design methods and techniques of indoctrination applicable to special intelligence problems.
3. Special Procedures of immediate concern for intelligence operations will be reviewed and investigated. For this purpose we need access to all Agency information relating to methods of subversion, intimidation and interrogation employed by intelligence services, including threats, coercion, imprisonment, isolation, deprivation, humiliation, torture, "brain washing," "black psychiatry," hypnosis and combinations of these with or without chemical agents. We will assemble, collate, analyze and assimilate this information and will then undertake experimental investigations designed to develop new techniques of offensive/defensive intelligence use.
4. The Field Demonstration of hypnotic effects now being implemented is an example of an experimental investigation of a "special procedure." Its design and purpose has been set forth in a [REDACTED]

-7-

specific paper. We will actively participate in all phases of this demonstration. It is designed to provide specific answers to the following questions in the light of our present knowledge and techniques of hypnosis:

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- (1) Can the [REDACTED] be hypnotized?
 - (2) What percentage of [REDACTED] are susceptible to hypnosis?
 - (3) How complete is post-hypnotic amnesia and its degree of permanency?
 - (4) What is the effectiveness of post-hypnotic suggestion and its degree of permanency?
 - (5) Can an individual be made to perform acts contrary to his conscious will?
 - (6) Can hypnotic influence be detected?
 - (7) What is the effectiveness of chemical agents in hypnotic procedures?

We will critically examine all data, findings and results of this Field Demonstration in order to assess the present effectiveness and deficiency of hypnotic procedures as an offensive and/or defensive intelligence weapon.

Activity #4

Methods of Assessing Behavior, Motivation, Attitude, and Adaptive Capacities

1. To implement this Activity we will evaluate the effectiveness of all psychological testing and interviewing procedures used in the assessment of men and their future performance with especial emphasis upon their application to intelligence service personnel. Where possible we will design and develop new procedures to meet our requirements.
 2. We will therefore require access to the pertinent file information on both successful and unsuccessful intelligence agents so that we may analyse the factors which have been responsible for their success or failure. We also require access to information, whether in agency files, operational libraries and published documents relating to the total concept of intelligence, treason or counter-intelligence. We will use this material for our operational research and orientation in the subject of espionage
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and its individuals. We are now engaged in seeking the best qualified, psychologically trained scientists to participate in the research and testing phases of this activity. Their availability to us is presently contingent upon their security clearance.

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3. When criteria for selecting good intelligence agents have been drawn up they will be applied to the alien [redacted] (Activity #1). We will critically review the performance of these and all other agents selected under this program, and utilize the information obtained as a continuing guide the improvement of our techniques.
 4. As we perfect our testing and interview techniques and procedures, and define the criteria for selection of personnel, we will compile a handbook for the Agency as the instructions and guide in the total management of intelligence agents.

Activity #5

Consultative Service for Relevant Agency Problems; Special Services

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1. Effective immediately upon the procurement of a secure headquarters facility, we are prepared to set up a central advisory and scientific consultative service to assist the Agency on all matters relating to [redacted] and other fields of operational interest. We will function as:
 - (1) A repository and collecting center for information assembled under Activities #'s I to IV.
 - (2) A center for conferences and seminars relating to:
 - a. Exchange of information between our staff and the Agency.
 - b. The problems arising under activities of [redacted]
 - c. Orientation and instruction of Agency personnel.
 2. In response to specific operational requirements placed upon us by the Agency, we will be prepared to consult, evaluate and advise on methods for their solution. If required, specific experimental investigative programs for each requirement can be set up, and our staff members will make themselves available for field investigations.
 3. We will prepare scientific papers for the Agency upon specific requests relating to topics of mutual interest.
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